



World Bank Group Strategy for Fragility, Conflict and Violence (FCV)

Summary of External Feedback from Phase 2 Consultations

Date: February 26, 2020

Overview: The following provides a summary of key points raised by external stakeholders during the second phase of consultations on the draft World Bank Group (WBG) Strategy for Fragility, Conflict and Violence (FCV). This summary is not meant to be exhaustive. For more detailed information, including written submissions from stakeholders (posted with their consent) please visit the [FCV Strategy consultations website](#).

The WBG Strategy for FCV was posted on the consultation website for six weeks -- from December 5 to January 16, 2020 -- to solicit detailed written feedback on each section of the strategy. A total of 243 individuals and organizations submitted feedback through an online form and through written submissions sent via e-mail. Many of the feedback providers had also participated in the first phase of consultations on the strategy concept note. The draft FCV strategy benefited greatly from the early and thorough feedback process ([see summary of feedback here](#)), which informed the Strategy's framework for engagement.

Specific Inputs from Stakeholders
1. General Comments
<ul style="list-style-type: none"> Stakeholders showed strong support for the overall strategic framework, (the guiding principles, areas of special emphasis and pillars of engagement, with the first two being added to the strategy after the first phase of consultation based on feedback). The added details on measures to operationalize the strategy was appreciated. Many stakeholders acknowledged the depth and inclusiveness of the consultation process and were pleased to see comments and feedback from the first phase of consultations reflected in the draft strategy.
2. Areas of Focus
<ul style="list-style-type: none"> Stakeholders suggested to strengthen the focus on inclusion in the strategy to explicitly reference different vulnerable groups, including, for example: children, internally displaced populations, and people with disabilities. Stakeholders advised to integrate gender more visibly throughout the strategy and place more emphasis on gender inequalities, discrimination and gender-based violence as aggravating factors of FCV. The strategy should also emphasize the importance of women's economic empowerment and their role as agents of sustainable peace. Address the growing importance of climate change and environmental factors as root causes of conflict and mainstream a climate lens in conflict analysis.

Specific Inputs from Stakeholders

- Highlight further the importance of poor governance, human rights violations and corruption as root causes of fragility and conflict.
- Mention more clearly the principle of “do no harm” in FCV settings.
- While acknowledging the importance of remaining engaged in conflict situations, make clearer what the boundaries of this engagement are.

3. Operationalizing the strategy

- Articulate how the WBG will measure progress and report back on the operational measures outlined in the strategy and the expected impact at the country level.
- Provide more details on each of the 23 operational measures with corresponding timelines. More specifically, elaborate on what the update to OP 2.30 will entail and by when.
- While operational flexibility is important in FCV situations, the WBG’s current environmental and social standards should not be compromised. The WBG should provide more clarity on how this will be managed, and in particular on IFC/MIGA’s E&S standards and performance standards.
- Provide more information on the WBG’s risk appetite and risk tolerances. A more in-depth and rounded analysis of the inter-related risks and challenges WBG institutions expect through increased engagement in FCV would help provide clarity about measures being considered to address those risks.
- Provide more detail on how the WBG will approach monitoring and evaluation in fragile contexts and what indicators of success will look like.
- Articulate more clearly how the WBG will partner and engage with diverse stakeholders in fragile settings, including MDBs, regional organizations and civil society.