



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)  
Consultation Meeting in Washington, DC**

**Feedback Summary**

**Date:** April 12, 2019

**Location:** Washington, DC

**Audience:** Government representatives from various countries who attended the World Bank-IMF Spring Meetings

**Overview:** The World Bank Group (WBG) FCV Strategy concept note was presented by Mr. Franck Bousquet, Senior Director of the World Bank’s FCV Group. Following the presentation, participants were invited to share their views. The summary below captures the key points, recommendations, comments and feedback raised during the meeting.

<b>Feedback from Stakeholders</b>	
<b>1. Overall</b>	
<ul style="list-style-type: none"> <li>• Strong support expressed for the development of an FCV Strategy.</li> <li>• Important that this is a WBG Strategy that brings together a shared approach for the World Bank, IFC and MIGA.</li> <li>• Welcome the open process of consultations, particularly early on at the concept note stage.</li> <li>• There is a clear correlation between extreme poverty and FCV, which makes this Strategy so important.</li> </ul>	
<b>2. Key Areas of Engagement</b>	
<ul style="list-style-type: none"> <li>• Strong support for the pivot to prevention as a way to operationalize the findings from the UN-World Bank joint report, <i>Pathways for Peace</i>.</li> <li>• Addressing people’s grievances is crucial to better preventing violent conflict.</li> <li>• The Strategy should address the impact of long-term trends, such as climate change, demographic shifts, or technological change, on FCV.</li> <li>• Important for Strategy to articulate how development interventions can help address forced displacement and migration challenges.</li> <li>• Private sector development is key in FCV settings, and would welcome greater focus on how tools such as the IDA Private Sector Window can provide support in these contexts.</li> <li>• Regional approaches to FCV are critical given the spillover and cross-border impacts of FCV challenges.</li> </ul>	
<b>3. Partnerships</b>	
<ul style="list-style-type: none"> <li>• Important for the WBG to partner with other international stakeholders – including humanitarian, civil society, and private sector actors – based on its comparative advantage as a development actor.</li> </ul>	

<b>Feedback from Stakeholders</b>
<ul style="list-style-type: none"><li>• The WBG’s convening power with a diverse range of partners is critical in order to have a more aligned approach with different actors on-the-ground.</li><li>• The humanitarian-development-peace nexus is crucial in FCV settings. Important for the Strategy to clarify the WBG’s comparative advantage, and explore how partnerships along the nexus can be deepened and systematized moving forward.</li><li>• Important for the WBG to work closely with the IMF, particularly on issues concerning debt and macroeconomic stability.</li></ul>
<b>4. Programming</b>
<ul style="list-style-type: none"><li>• Important to review the definition of fragility in order to better capture the diversity and nuance of distinct FCV situations.</li><li>• Programming in FCV must be different than in non-FCV settings. Important to recognize that while financing is key, it is crucial to ensure that operations in FCV settings are tailored and adapted to their context.</li><li>• Adaptive and flexible programming is essential in FCV settings given the rapidly changing dynamics on-the-ground.</li><li>• The Strategy is an opportunity to ensure the WBG is fit for purpose in FCV settings, particularly in terms of the ‘4 P’s’ presented in the concept note. This will be critical in order to fully operationalize the conceptual framework of the Strategy.</li><li>• The Strategy is an opportunity to mainstream fragility across the portfolio in FCV-impacted countries.</li><li>• Strategy should highlight the importance of FCV analyses, such as Risk and Resilience Assessments, in informing country strategies and programming.</li></ul>
<b>5. Additional Issues for Consideration</b>
<ul style="list-style-type: none"><li>• Strategy should emphasize the critical role women play as agents of change in fragile societies, particularly in terms of promoting peace and security.</li><li>• Important to deploy additional staff on-the-ground in FCV settings, but critical to ensure that staff have the right skills to work in these difficult environments.</li><li>• Strategy should articulate how the WBG can mitigate a diverse range of implementation risks – such as insecurity or corruption – when developing operations in FCV settings.</li><li>• Important for the Strategy to draw on the lessons learned from IDA18.</li><li>• The Strategy should help develop an FCV-specific approach to monitoring and evaluation.</li><li>• Important to recognize the higher risks and costs of operating in FCV settings.</li></ul>

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