



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)  
Consultation Meeting in Oslo, Norway**

**Feedback Summary**

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**Date:** June 3, 2019

**Location:** Oslo, Norway

**Audience:** Government Representatives

**Overview:** The World Bank Group (WBG) FCV Strategy concept note was presented by Mr. Franck Bousquet, Senior Director of the World Bank’s FCV Group, to representatives of Norway’s Ministry of Foreign Affairs. Following the presentation, participants were invited to share their views. The summary below captures the key points, recommendations, comments and feedback raised during the meeting.

<b>Feedback from Stakeholders</b>
<b>1. Overall</b>
<ul style="list-style-type: none"><li>• Participants expressed support and welcomed the development of the FCV Strategy.</li><li>• Strong support was expressed for the key areas of engagement, in particular for the focus on prevention and remaining engaged in conflicts and crises.</li><li>• The 4 P’s are critical to effectively operationalizing the Strategy.</li></ul>
<b>2. Partnerships</b>
<ul style="list-style-type: none"><li>• Partnering with humanitarian actors is crucial in FCV settings given the protracted nature of conflicts and refugee crises.</li><li>• Critical to more systematically partner with the UN, especially at the country-level.</li><li>• In order to have a shared understanding of challenges in FCV, joint analyses between the WBG and partners can be an important area of collaboration moving forward.</li></ul>
<b>3. Operationalization of the Strategy</b>
<ul style="list-style-type: none"><li>• On-the-ground presence is particularly important in FCV settings. The Strategy should therefore look to increase the number of staff in FCV and strengthen the incentives for staff to work and pursue careers in FCV.</li><li>• Increasing the speed of response and flexibility in FCV settings is crucial to respond to changing dynamics on-the-ground.</li><li>• While increased financing is important in FCV, data and analytical work is essential, as this is a key comparative advantage of the WBG.</li></ul>
<b>4. Additional Issues for Consideration</b>

### **Feedback from Stakeholders**

- The linkage between macroeconomic/financial management issues and FCV should be addressed as part of the Strategy. The WBG has a key role to play in proposing FCV-specific approaches to these issues.
- Working across the security-development nexus is important in FCV settings, and should be articulated clearly as part of the Strategy. In addition, it is key to make the link between climate and security.
- Demographic pressures are crucial to address in terms of how they can drive or further exacerbate FCV challenges.
- Regional approaches are critical in FCV settings given the cross-border nature of challenges. Therefore, the WBG should continue to work with partners across FCV-impacted regions, such as the Sahel. In the Sahel in particular, it is necessary to engage with partners not only on prevention, but on containing the situation from further deteriorating.
- Important to also explore the linkage between development and human rights in FCV settings when developing the Strategy.

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### **List of Participants:**

1. Katja Norgaard, Director General, Head of Department for Economic Relations and Development
2. Bjørn Brede Hansen, Director, Head of Section for Multilateral Dev. Banks
3. Hege Røttingen, Director, Head of Section for Development Policy
4. Lars Christie, Policy Director for Fragile States, Regional Department
5. Halvor Sætre, Special Representative for Sahel
6. Rolf Willy Hansen, Special Representative for Afghanistan and Pakistan
7. Jannike Jæger, Senior Advisor, Section for Humanitarian Affairs
8. Stian Christensen, Senior Advisor, Section for Humanitarian Affairs
9. Anne Glad Fredriksen, Senior Advisor, Section for Multilateral Dev. Banks
10. Marianne Damhaug, Senior Advisor, Section for Multilateral Dev. Banks
11. Kristin Teigland, Senior Advisor, Section for Multilateral Dev. Banks (in charge of African Dev. Bank)