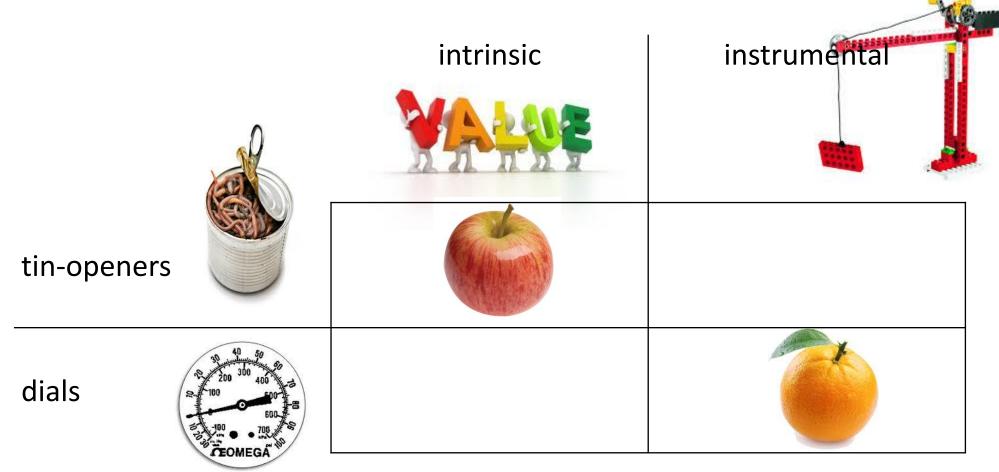
Keep the apples away from the oranges

Nick Manning

Apples (SDGs) are different to oranges (ISPMS)



Carter N, Klein R, Day P. How Organisations Measure Success. The Use of Performance Indicators in Government. London: Routledge; 1995.

Sustainable Development Goals

- Actionability does not matter too much we're not advising in detail on how to do it
- Actionworthiness does not have to be considered it is intrinsically valuable
- We're talking about which values we want to prioritize out of many competing and equally valid contenders:
 - Accountability
 - Transparency
 - Participation and inclusion
 - Trust
- Make a tactical decision based on political feasibility and support
- My money is around trust as it will get more support

When we talk about indicators of the strength of public management systems

- Actionability matters we're advising/conditioning lending on how to improve the measure:
 - Outputs and outcomes are too far down the chain
 - ISPMS was soft code for "indicators of central agency functioning" this was for a reason
- Actionworthiness matters these are instrumental objectives, they do not have intrinsic merit
- A la Edison it's not that we've failed, we've succeeded in discovering what does not work:
 - It looks like the holy grail of available administrative data is not within reach
 - Surveys with all the costs and logistics that this implies are the only hope
- My money is on "engagement" as it will be the most independent of administrative tradition