



RENEWING THE WORLD BANK GROUP VISION AND MISSION

AN OVERVIEW OF WBG EVOLUTION



WORLD BANK GROUP

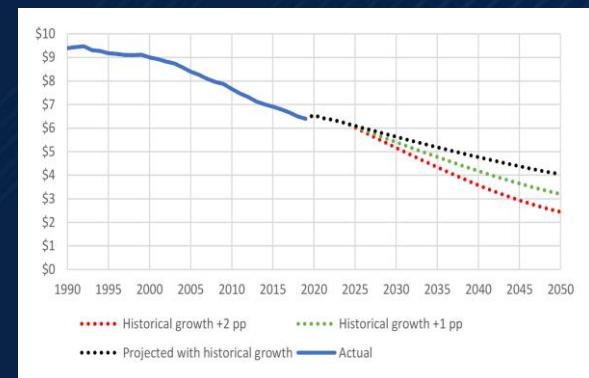
A RAPIDLY CHANGING LANDSCAPE

The world is tremendously off track to achieve the Sustainable Development Goals (SDGs)

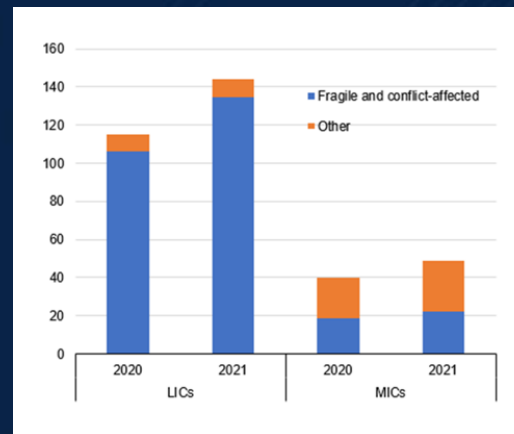
Over the last few years, we have experienced:

- Multiple overlapping crises
- Increase in poverty
- Declines in growth
- Reversals in hard-won human development gains
- Threats to prosperity from global challenges

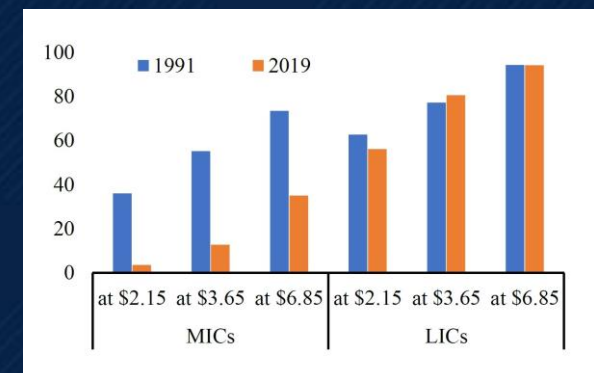
Global Prosperity Gap
(2017 US\$/Day at PPP)



Food Insecure, by FCS Status
(Millions)



Poverty Rate
(Percent of Population)



THE WORLD BANK GROUP HAS BEEN AT THE FOREFRONT OF THE GLOBAL CRISIS RESPONSE

Total WBG financing for clients
amounts to

\$272
BILLION

since the start of the COVID-19 pandemic
(Fiscal Year 2020-2022)





A CALL TO ACTION

WBG Governors requested “... a systematic dialogue to enhance our ***shared vision for the WBG***, including strategic priorities, strengths and gaps, incentives, operational approach, and financial capacity to ***bolster and scale the response to global challenges and move toward achieving the Twin Goals and the SDGs in all client countries.***”

The global community—including many of you—have called on MDBs to step up support for the world’s polycrises; lend substantially more to governments and do more to mobilize private financing; and do more to fight climate change mitigation and adaptation.

3 PILLARS ^{WBG} OF EVOLUTION



VISION & MISSION

Expand our Vision and Mission to reflect global challenges; strengthen emphasis on resilience and sustainability



OPERATING MODEL

Review our Operating Model and consider enhancements to our country engagement model, analytics, financing instruments, and incentives, within an enhanced One WBG approach



FINANCIAL MODEL

Explore options to expand our resources and enhance our Financial Model



VISION & MISSION

WBG EVOLUTION

To **END EXTREME POVERTY**
and **BOOST SHARED PROSPERITY**

by fostering sustainable, resilient, and inclusive development

RESILIENT

The ability of people and countries to prepare, manage, and recover from shocks

SUSTAINABLE

Ensure that WBG impact is positive (fiscally, economically, socially, and environmentally); interlinkages between progress on the SDGs and on reducing the impacts of global warming and other environmental risks



INCLUSIVE

Improving gender equality and investing in women's empowerment, greater social inclusion and citizen engagement, youth, and inclusion of marginalized groups



OPERATING MODEL

WBG EVOLUTION

BUILDING BLOCKS





OPERATING MODEL

PROPOSALS TO EVOLVE THE OPERATING MODEL

Client Engagement

- Revise Country Partnership Framework approach
- Explore WBG subnational engagement

Knowledge & Outcome Orientation

- Revamp core WBG country diagnostics
- Further rationalize Advisory Services and Analytics
- Strengthened learning & evaluation mechanisms for WBG programs as part of Global Priority Programs
- Explore a new Knowledge Compact

New Programs & Instruments

- WBG Global Priority Programs
- Results-based financing terms for Bank loans
- Expand use of project-based guarantees

Crisis Response Toolkit

- Crisis Response Toolkit (e.g., Update to CAT-DDO, Immediate Response Mechanism, Climate-Resilient Debt Clauses)

Partnerships

- Enhance partnerships for better outcomes
- Explore partner co-financing for IBRD/IDA

One World Bank Group/Cascade

- Operationalizing One WBG Approach/Cascade

Private Sector Mobilization

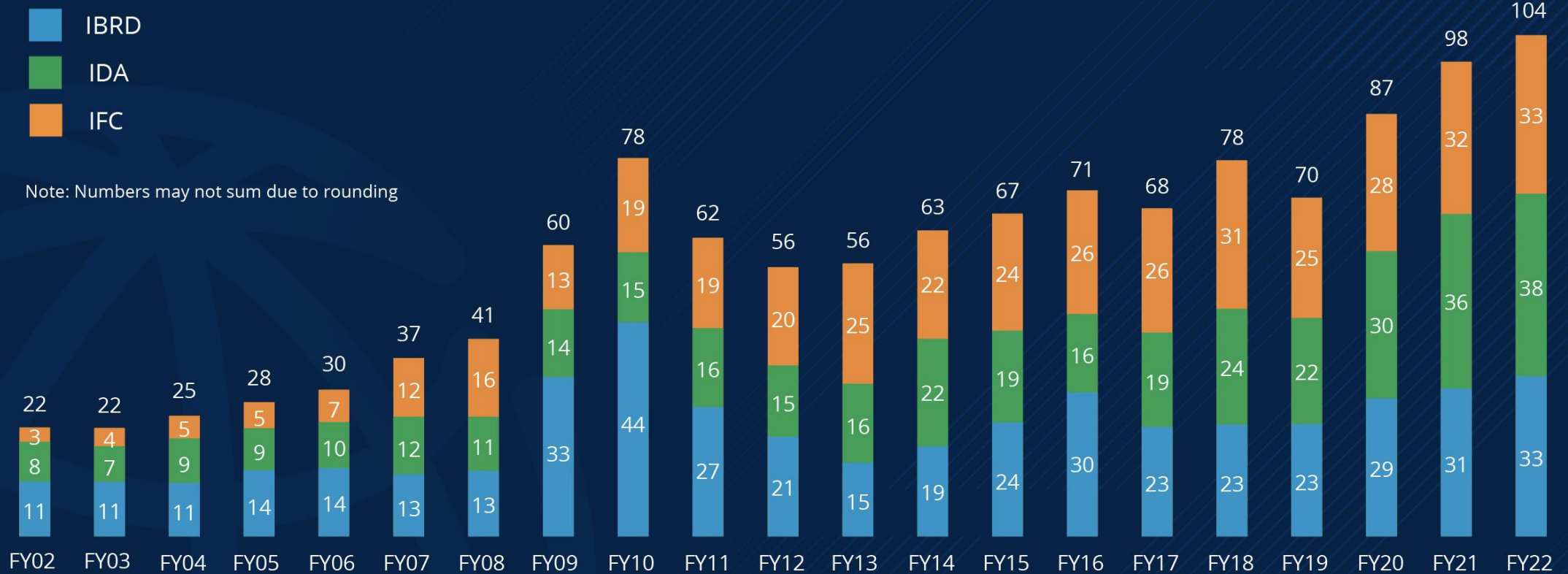
- WBG private capital mobilization co-financing facility
- IFC Warehousing Facility
- Mobilizing institutional investor finance through MIGA
- Note on originate and transfer of IBRD transactions with support of MIGA guarantees

Domestic Resource Mobilization

- New Public Finance Reviews (DRM and PER)

THE WORLD BANK AND IFC HAVE PROVIDED **\$1.2 TRILLION** IN FINANCING OVER THE LAST **20 YEARS**

IBRD, IDA AND IFC COMMITMENTS FY02-FY22 (\$ BILLION)





FINANCIAL MODEL

PROPOSALS TO EVOLVE THE FINANCIAL MODEL

Concessionality Framework for the WBG

- Principles of WBG Concessionality (IBRD, IFC, MIGA), including fundraising coordination
- Allocation Framework for determining where Concessionality is most needed based on the Principles (considerations will include vulnerability, small states, regional support for IBRD countries, etc.)
- Sources of Concessionality for IBRD, including the Global Public Goods Fund
- Sources of Concessionality for the private sector, including new donors and a multi donor, replenishable fund

Enhancement of Financial Model

- Enhanced callable capital
- GEMs: Modalities of making data available externally with appropriate safeguards
- Portfolio guarantee platform
- Board meeting on IDA Crisis Facility (approved May 18)
- IDA options for strengthening short and medium-term financing capacity
- Update on further utilizing MIGA's financial model for overall capital efficiency
- Shareholder hybrid capital

QUESTIONS FOR FEEDBACK & DISCUSSION?



WORLD BANK GROUP



What are your views on the direction and ambition of the new mission statement?



Do you agree with the enhancements to the operating model, and are there specific improvements you consider as priorities?



Do you agree with the recommendations to adapt the financial model, and the suggested financial proposals to be explored further, to address the wide gap between needs and resources?



What do you expect by the 2023 Annual Meetings with regard to the WBG evolution, and do you support the proposed next steps for WBG Management and the Bank Group's Executive Directors to advance the agenda?



Do you have any other views you would like to share?

WBG
EVOLUTION