



- For the private sector to remain engaged in strengthening social and environmental management of Bank-financed projects, stronger and more effective supervision is also critical. Too often, it is complicated for companies to take up implementation issues with project partners, because the Project Management Unit, the Bank team leader and the procurement adviser are not coordinated, and the Bank is merely a third party to the contract. One suggestion would be to expand the role of the Independent Engineer so that he or she can effectively enforce social and environmental standards.
- On human rights and other social standards, the private sector can be expected to respect these standards, but companies should not be seen as substitutes for strong enforcement by states/governments. The concern that companies have when they sign up to stronger standards is not that respecting human rights or stricter labor laws will entail greater costs but that they will be held liable when governments fail to respect their own laws.
- What are the differences between the Bank's current Safeguards and the IFC's Performance Standards? How similar or different might they be at the end of the Safeguards review and update process?

