



World Bank Group Strategy for Fragility, Conflict and Violence (FCV)

Multi-Stakeholder Consultation Meeting

Feedback Summary

Date: 05/03/2019, 16h30-18h30

Location: Goma, Democratic Republic of Congo (DRC)

Audience: Mixed group of humanitarian, security, diplomatic, and private actors

Overview and Key Issues Discussed: Jean-Christophe Carret (Country Director, DRC) and Xavier Devictor (Practice Manager, FCV Operational Support) welcomed the participants present in Goma. They presented the FCV strategy concept. Participants were then invited to ask questions and to express their views. For purposes of conciseness, the following summary highlights comments and recommendations that were provided by individual representatives. Collective comments and recommendations are noted as such.

Specific Feedback from Stakeholders	
1. Overall	Participants expressed their appreciation for the WBG to engage in FCV situations, noting the primacy of politics – but also the role development actors can play in complementing what others are doing by addressing some of the drivers of fragility over the medium-term. They were supportive of the proposed four pillars and “four Ps” proposed in the Concept Note.
2. Theme: Engaging in contexts where there is limited government commitment	Participants discussed at length the challenges associated with the tension between the WBG’s engagement model (through governments) and the reality in some contexts (of a lack of government commitment). They highlighted the need for the FCV strategy to discuss key issues including: <ul style="list-style-type: none"> - How to engage when there is limited political commitment and how to strengthen such commitment? - How to balance the need to engage with the difficulties of engaging – to support but keep some distance (which some participants are struggling to do within the context of the Ebola response)? - How willing is the WBG to use its influence / lever to strengthen Government commitment? - Are there “red lines” beyond which the WBG would reconsider any support and what are these / what alternative modalities would this trigger?
3. Theme: Focus areas	Participants encouraged the FCV Strategy to place an emphasis on: <ul style="list-style-type: none"> - The need to work across borders / to promote and support regional approaches - The need to focus on “regions at risk” and to take a geographic focus in our programming

Specific Feedback from Stakeholders
<ul style="list-style-type: none"> - The need to engage much more broadly than we currently do in support of the security and justice sectors - The importance of working at community level - The importance of data and analytics – and of sharing data and analytics.
4. Theme: Priority areas
<p>Participants highlighted the following priority areas of engagement:</p> <ul style="list-style-type: none"> - Business environment - Infrastructure, especially roads and to some extent energy - Institutional support, governance, and anti-corruption - ICT – with the possibility to “leapfrog” development
5. Theme: Implementation
<p>Participants were aware of the WBG’s efforts to engage in political analysis and joint diagnostics but were skeptical that they were effectively reflected in programming (including for RPBA’s by the partners) – and encouraged the WBG to do more to ensure the impact / relevance of such work.</p> <p>Participants encouraged the WBG to strengthen its presence on the ground.</p> <p>Participants encouraged the WBG to coordinate closely with other actors – including at thematic level (eg on the need to harmonize / ensure coherence of social protection work and humanitarian assistance).</p> <p>Participants encouraged the WBG to partner closely with civil society.</p>
6. Theme: Internal challenges
<p>Participants encouraged the WBG to demonstrate a higher degree of risk acceptance.</p> <p>Participants suggested that WBG project designs should better take into account the likelihood of “ups and downs” during the implementation period- and hence recommended a flexible and “elastic” design, in terms of components / activities, implementation arrangements, but also “scenario planning” (how the WBG would react if x materialized).</p> <p>Participants encouraged the WBG to put in place systems to systematically capture, disseminate, and use lessons of experience.</p>

Prepared by: Xavier Devictor, FCV Practice Manager

List of Participants:

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Participant list

	Name	Organization	Consent*
1	Alphonse Kasole	Private economic operator	Yes
2	Rebecca Camp	SSU MONUSCO	Yes
3	Chantal Rugenera	OIM Goma	Yes
4	Musangonya Anbine	Maison ML / Cap Kivu Hotel	Yes
5	Gabriel Muzungu	ONG UGEAFI	Yes
6	Kate Learmonth	IFRC	Yes
7	Helen Barclay-Hollands	World Vision	Yes
8	Donata Garrasi	UN Office of the Special Envoy to the Great Lakes	Yes
9	Josie Raissa Tsivery	DRC	Yes
10	Altunbas Banu	International Alert	Yes
11	Jean Mazurelle	World Bank	Yes

	Name	Organization	Consent*
12	Tobias Schuldt	OCHA	Yes
13	Ania Pokorska	UNHCR	Yes
14	Tariq Riebl	IRC	Yes
15	Norik Soubrier	CE/ECHO	Yes
16	Pierre Ryter	CICR	Yes
17	Silliu Julien	TMK	Yes
18	Prosper Luundo	Ambassade Pays-Bas	Yes
19	Sophia Hatley	Ambassade Britannique	Yes