



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)
Consultation Meeting with Government representatives
and donor community**

Feedback Summary

Date: 05/20/2019, 3 to 5 pm

Location: N'Djamena, Chad

Audience: Government representatives and donors

Overview and Key Issues Discussed: Ziva Razafintsalama (Senior Agriculture Specialist, Chad) and Olivier Lavinal (FCV Group) welcomed the participants present in N'Djamena. Olivier presented the FCV strategy concept. Participants were then invited to ask questions and to express their views. The following summary highlights comments that were provided by stakeholders and notes general themes across the discussion.

Specific Feedback from Stakeholders
1. Overall
Participants commended the WBG for an intelligent conceptual framework and welcomed the clear focus on prevention. In their majority, participants highlighted the need for inclusive growth as a pathway to social justice and development. Many voiced a keen interest around the area of engagement related to the legitimacy of the state, also highlighting the risk of a disconnect with government practices.
2. Theme: Priority areas
Participants highlighted the following priority areas of engagement: <ul style="list-style-type: none">• Enabling private sector growth, with special focus on SMEs and women economic empowerment• Need for the WBG to focus on institutions and governance, with special focus on capacity-building• Need for a comprehensive development approach, that go beyond sectoral strategies which are insufficient to solve the challenges at stake (Call for multi-sector operations)• Supporting women's empowerment
3. Theme: Comprehensive approach to development in FCV

FCV Strategy - Phase 1 Consultations Feedback Summary

Specific Feedback from Stakeholders
<p>Participants insisted on the need for a multi-sector and comprehensive approach, especially in contexts marked by accelerating challenges like poverty, climate change, demographic pressures, technological changes and social inequalities. Among the key topics to address is clearly that of governance with the need to reinforce institutions. Individual and collective accountability was identified as an objective to pursue through clear and focused strategies. Social justice and social cohesion were highlighted to hold great potential to unlock many of the development challenges at stake, with a special focus of giving a voice to the rural population. In this regard, prevention appeared strongly throughout the conversation.</p>
<p>4. Theme: Learning from successes and failures</p>
<p>Participants outlined the importance of learning from experience. They encouraged the WBG team to take into account the results of WBG engagement in other FCV situations and to draw lessons – both from successes and failures. WBG programming in Rwanda or Afghanistan could inform some of the problems to solve and enrich the debate on how to solve them. The operational response that the WBG should promote is one that ensures greater simplicity and selectivity in FCV countries and settings. It also entails to finetune the different FCV situations and ensure that different responses be put forth depending on the context specific challenges. Some participants also encouraged the team to develop municipal/local approaches on the basis of what had worked in CDD-type projects.</p>
<p>5. Theme: Partnering for Impact</p>
<p>Participants emphasized the importance of honest partnerships. They called for the WBG to speak truth to power and engage on a sound and positive partnership with national and local actors, as well as with donors and the private sector. This clearly entails to take into account the security-development nexus (at national and regional levels) and pushing forward the development agenda. Coordination was emphasized over cooperation. These strategic partnerships would ensure consistent and powerful responses, even on the most sensitive topics. The need to engage with bilateral actors – which incentives are not always aligned – was also referenced as an important step to have impact on the ground. With the private sector, the participants insisted on the need to develop a strong value proposition with a special focus on SME and welcomed the fact that the Strategy covered the WBG at large (with IFC).</p>
<p>6. Theme: Engaging in the long run with programmatic approaches</p>
<p>Participants discussed the role of development actors in engaging in the long term. While the need for a strong humanitarian-development partnership was referenced, there was also a consensus on the added value of the WBG to remain engaged in the long term. This could entail the shift from a purely project-based approach to one that defined programmatic approaches and that stays engaged from early stages (some argued that the WBG should spend more time on project preparation) to late stages. Equally important, the WBG should lay out a clear ‘phasing out’ strategy that ensures that the capacity building components of the work not be lost and that the exit strategy from a sector be well defined. Working closely with the government to identify priorities and ensure ownership was recommended.</p>

Prepared by: Mona Niebhur and Olivier Lavinal, World Bank FCV Group, olavinal@worldbank.org

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Consultation Meeting

Date: 05/20/2019, 3.00-5.00 pm; Location: N'Djamena, Chad

Participant list

	Name	Organization
1	AHMAT HAMID	UNICEF
2	ABATCHA KADJI OUMAR	OMS
3	ISSA MARDO DJABIR	Assemblée nationale
4	RAMADA NDIAYE	Ministère de l'Economie du Plan et du
5	PABAME SOUGNABE	Plateforme Pastorale
6	ABAKAR LAWAL ADJI	DGM/ATSP
7	MADJIGOTO ROBERT	Université de N'Djamena
8	KLOUCHE NAIMA	AFD
9	ARCHANGE GLADYS	CARE INTERNATIONAL
10	AIME THERESE FAYE	OIM
11	BANIARA YOYANA	OIM
12	KladKLADOU MNAR ROTTEILA	MEEP
13	KAGONBE PALLAI CHARLES	
14	MALADONAN ISSA BOLMBANG	FAO
15	DJIDENGAR NDJENDI BASSA	Assemblée Nationale
16	DEDJEBE TIRENGAYE BOB	
17	EDMOND BAGDE	Banque mondiale
18	AMADOU DJIBO ABDOURAHAMANE	CBLT
19	BELINDA HOLDSWORTH	OCHA
20	ALI ABBAS SEITCHI	CNDS
21	NIDININGA AIME	CRRF
22	CARINE NZEUYANG	Banque Mondiale
23	ZIVA RAZAFINTSALAMA	Banque Mondiale