



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)  
Consultation Meeting in Washington, DC**

**Feedback Summary**

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**Date: May 30, 2019**

**Location: Washington, DC**

**Audience: Civil Society, Academia and Think Tanks**

**Overview:** Mr. Franck Bousquet, Senior Director of the World Bank’s FCV Group, presented the World Bank Group (WBG) FCV Strategy concept note at a consultation meeting organized by the US Institute of Peace. The meeting was attended by representatives from civil society organizations, think tanks, and academia. Following the presentation, participants were invited to share their views. The summary below captures the key points, recommendations, comments and feedback raised during the meeting.

<b>Feedback from Stakeholders</b>
<b>1. Key Areas of Engagement</b>
<ul style="list-style-type: none"><li>• The pivot to prevention is critical, but important to articulate what preventative interventions look like. In these contexts, it is particularly important to focus on having an evidence-based approach when designing operations.</li><li>• Important for the Strategy to articulate what type of crisis financing tools the WBG can leverage when remaining engaged in situations of crisis and conflict.</li><li>• Strategy should articulate the WBG’s approach in helping countries exit situations of FCV.</li><li>• Rebuilding trust and building legitimacy is critical in fragile settings, but also extremely challenging. Important for the Strategy to articulate how the WBG aims to approach this issue.</li><li>• Important for the Strategy to examine how to engage in settings where the state can contribute to the exacerbation of FCV challenges.</li><li>• Crucial for Strategy to explore how to address FCV challenges and provide development support in both low-income countries as well as in middle-income countries.</li><li>• When addressing forced displacement challenges, the Strategy should focus on shifting policies in hosting countries in order to promote more sustainable solutions for refugees.</li></ul>
<b>2. Drivers of Fragility and Factors of Resilience</b>
<ul style="list-style-type: none"><li>• Important for Strategy to focus on how pockets of stability in FCV-impacted countries can serve as pockets of resilience to fragility.</li><li>• Strategy should address the drivers of FCV both at the country level as well as those that transcend borders.</li><li>• Adopting a longer-term view of FCV challenges is key – the Strategy should therefore address both immediate drivers and grievances as well as longer-term risks and trends.</li></ul>

<b>Feedback from Stakeholders</b>
<ul style="list-style-type: none"><li>• The WBG – through its analyses and tools – has an important role to play in helping to change the incentive structure of elites in order to address the key drivers of fragility.</li><li>• The Strategy’s focus on gender should recognize the important role that women play in peacebuilding and peace negotiations, in addition to addressing the challenges of gender-based violence.</li><li>• Strategy should focus both on the positive role youth can play towards building peace and prosperity, as well as the distinct challenges faced by youth.</li><li>• The Strategy is an opportunity to also explore environmental peacebuilding, in addition to focusing on climate change as a challenge.</li></ul>
<b>3. Partnerships</b>
<ul style="list-style-type: none"><li>• Partnerships with local civil society actors is critical, particularly in terms of strengthening the social contract.</li><li>• Strategy should help articulate how local NGOs and civil society actors can partner with the WBG in fragile settings.</li><li>• Critical that partnerships in FCV settings are strategic and proactive, and are based on partners’ respective comparative advantages.</li><li>• Cooperation with other multilateral development banks is crucial. It is particularly important to work closely with the African Development Bank, as they are focusing on resilience issues.</li></ul>
<b>4. Operationalization of the Strategy</b>
<ul style="list-style-type: none"><li>• The 4 P’s of the Strategy are key – important to adapt internal processes as appropriate in order to fully operationalize the Strategy.</li><li>• Important for Strategy to make clear linkages with country-level strategies and programming.</li><li>• In terms of personnel, it is important to strike a balance between specialized country knowledge and sectoral knowledge.</li><li>• Critical for the Strategy to address data and monitoring and evaluation issues in order to measure success/progress at the strategic level.</li><li>• The Strategy could explore having success linked to set of outcomes anchored around the Sustainable Development Goals.</li><li>• Given the higher risks associated with operations in FCV settings, it is crucial to have a nuanced understanding of different types of risks and how they can be mitigated.</li></ul>
<b>5. Definition of FCV</b>
<ul style="list-style-type: none"><li>• Unbundling the FCV definition is very important in order to develop a more differentiated approach to the diverse FCV-related challenges countries face.</li><li>• Important to also understand that FCV is not a binary concept, as even stable countries can be impacted by FCV challenges at the sub-national level. The Strategy should recognize and explore mainstreaming an FCV-sensitive approach in these contexts.</li></ul>

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**List of Participants:**

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