



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)  
Consultation Meeting with Civil Society Organizations  
Feedback Summary**

---

**Date:** 05/28/2019

**Location:** Beirut, Lebanon

**Audience:** Civil Society Organizations (international and local NGOs)

**Overview and Key Issues Discussed:** Olivier Lavinal, Stephan Massing and Naila Ahmed from the World Bank welcomed the participants present in Amman. Olivier presented the FCV strategy concept. Participants were then invited to ask questions and to express their views. For purposes of conciseness, the following summary highlights comments and recommendations that were provided by individual representatives.

<b>Specific Feedback from Stakeholders</b>
<b>1. Overall</b>
The consultation meeting confirmed that the FCV Strategy was on the right track and that the most relevant issues were addressed in the Concept Note (CN). Participants thought that most of the areas of engagement were relevant for the case of Lebanon – from prevention to mitigating the spillover effects. On the latter point, participants encouraged the WBG to develop the forced displacement dimension as it is of critical importance in countries such as Lebanon, and in the Middle East region at large. Finally, the participants encouraged the WB team to narrow down the approaches/solutions in the Strategy document itself as the CN was judged all-encompassing.
<b>2. Theme: Partnering for sustained/long-term engagement</b>
The key question at the heart of partnership strategies is HOW to implement the decisions taken by senior management in respective headquarters. Participants called for programmatic multi-year engagements that put special value on data harmonization and the fight against corruption. In keeping with key principles and mandates of respective organization, partnerships should put people/beneficiaries at the center of programs and be able to track progress throughout project implementation (focus on M&E and data management). This proves especially critical when societies witness deep divisions across religious/confessional lines. Only long-term planning can set the stage for institution-building schemes that have a chance to succeed.
<b>3. Theme: Focus on the development process</b>
When engaging on citizen participation and strengthening programs with strong citizenship dimensions, some participants highlighted the importance of capturing lessons throughout the development

Specific Feedback from Stakeholders
<p>process/project implementation phase. It will be especially critical to develop more holistic approaches and to promote solidarity mechanisms. Lebanon is home to many vibrant and innovative youth and makes it all more important to muster all efforts to unleash their energy. A number of initiatives should be grown, including programs around eco-tourism and digital transformation.</p>
4. <i>Theme: Youth as central agents of change</i>
<p>Participants outlined the importance of integrating the voice and agency of youth. In regions marked by youth bulges (MENA and Africa), this is of central importance. Participants noted that, despite best efforts and much advocacy, more work was needed to empower young people and create opportunities for the youth to engage in meaningful initiatives and promote peace and reconciliation (with special focus on young women who are increasingly recognized as agents of change). Harnessing the energy and creativity of young people is essential to stabilize societies and fight against extremisms of all sorts. The sense of purpose and belonging should also be further prioritized.</p>

**Prepared by:** Olivier Lavinal, FCV Group, olavinal@worldbank.org

**List of Participants:**

<b>Organization</b>	<b>Representative</b>
World Vision	Sanaa Maalouf
Grants Acquisition and Management	Rita El Khoury
ABAAD-Resource Center for Gender Equality ABAAD Masculinities & PVE Regional Program Manager	Sulafa Mussa
Amel Association	Haifa Al Labadi
Safadi Foundation - General Manager	Imad Hamze
Issam Fares Institute for Public Policy - AUB	Rudayna Al-Baalbaky
International Committee of the Red Cross	Pablo Percelsi