



# World Bank Group Strategy for Fragility, Conflict and Violence (FCV) Consultation Meeting with Government Representatives, Mali

## Feedback Summary

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Date: 06/24/2019 | 9.30 am to 11.30 am

Location: Bamako, Mali

Audience: Government representatives

**Overview and Key Issues Discussed:** Boubacar Sidiki Walbani (Acting country Manager, Mali) and Olivier Lavinal (FCV Group) welcomed the participants present in Bamako. Olivier presented the FCV strategy concept. Participants were then invited to ask questions and to express their views. For purposes of conciseness, the following summary highlights comments and recommendations that were provided by individual representatives. Collective comments/recommendations are noted as such.

| Specific Feedback from Stakeholders  |
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| <b>1. Overall</b>  |
| Participants commended the WBG for the FCV Strategy Concept Note. Overall, they thought that it offered an overall framework that was relevant to Mali and to the Sahel region at large. Participants welcomed the clear focus on prevention and the thinking on how to support the legitimacy of the state and its institutions. In their majority, participants highlighted the need for inclusive growth as a pathway to social justice and development. Participants insisted on the question of access to services of populations throughout the national territory and the importance to work across spatial dynamics. Finally, participants were highly receptive to the security-development nexus as key to understanding and fighting the drivers of fragility and to the regional dimension that needs to be taken into account.          |
| <b>2. Theme: Priority areas</b>  |
| Participants highlighted the following priority areas of engagement: <ul style="list-style-type: none"><li>• Legitimacy and capacity of the State and its institutions</li><li>• Focus on governance, coordination, security and capacity-building</li><li>• Access to basic services, notably health, education and transport</li><li>• Need to understand the new drivers of insecurity (including proliferation of small arms, drug trafficking or destructuring of traditional structures)</li><li>• Special attention on environment (including linkages with agriculture) and human capital (notably women and youth)</li></ul>  |
| <b>3. Theme: The State as a public good</b>  |
| Participants first highlighted the need to recognize the importance of the State and of its institutions to promote peace and prosperity. In areas where the State is absent, challenges and risks multiply. In this context, it is key to further build capacities of core institutions (at national or even local levels). This also includes to enhance the focus on good governance and on the fight against corruption. It is at the core of building trust with citizens and building social cohesion. Participants also cautioned the team on the representation (or lack thereof sometimes) of civil society organizations and the need to work more closely with the State and its representatives to mediate conflicts. At the same time, some highlighted the need for multi-stakeholder approaches as the best way to promote inclusion. |

| <b>Specific Feedback from Stakeholders</b>  |
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| <p><b>4. Theme: Adapting WBG programming and processes to be fit-for-purpose</b></p> <p>Participants outlined the importance for the WBG to adapt its programming and procedures to be fit for purpose. On several accounts, participants found that it was proving difficult to follow strict procurement rules or safeguards imposed by the WBG when the basic/foundations in terms of project design or management are not in place. Participants advocated for a pragmatic and results-focused approach that allows for risk-taking. In this sense, some called for the WBG to take informed risks and even to increase its appetite for risks to support more innovative projects. Ensuring operational flexibility and empowering country teams to take informed risks appeared a common denominator.</p>   |
| <p><b>5. Theme: Building the security-development nexus</b></p> <p>Several participants insisted on the security dimension and welcomed the strong focus on the security-development nexus in the FCV Strategy. This is the basic right of populations that is currently threatened, mostly in border areas. In this regard, special emphasis was put on transport. Facilitating access through reliable and safe roads/corridors was deemed critical. Another option envisioned could be to do more in the security sector (including through financing the security sector or, more realistically for the WBG, security sector related activities and/or integrating the high security cost in project financing). This appeared especially important as new forms of insecurity are emerging and require special attention. The State should be supported in this task, notably because the traditional power structures have weakened over the years.</p> |
| <p><b>6. Theme: Focusing on the most vulnerable populations</b></p> <p>In the face of multiple FCV challenges – including environmental degradation, agro-pastoralists tensions, rising inequalities, land ownership, etc. – participants highlighted the need to target the most vulnerable populations. This item speaks to the key issue of human capital and to the need for scaling up the capacity building programs. The people-centric approach is at the heart of social cohesion and is instrumental to promote inclusion and growth. Participatory approaches, coordination and communication need to be leveraged to promote citizen participation.</p>   |

**Prepared by:** Olivier Lavinal, FCV Group, [olavinal@worldbank.org](mailto:olavinal@worldbank.org)

**List of Participants:**

| <b>Name</b>          | <b>Organization</b>                   |
|----------------------|---------------------------------------|
| Sayon Doumbia        | Ministere de la Promotion de la Femme |
| Ahamadou Sidibe      | H. AISP/CT/CSLP                       |
| Hamidou diakite      | Direction general police nationale    |
| MohaMED b. Dicko     | CT/MATL                               |
| Basbadian Diakite    | PACUM                                 |
| Sadio Koly Keita     | CT/CSLP                               |
| Col. Nouhoun N’Diaye | HFD/MSRS                              |

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|-------------------------------|----------------------------|
| Abdel Kader Sissoko           | CMDDR                      |
| Mme Barry Tata Kane           | Ministere Elevage et Peche |
| Mamadou Goumane               | AEDD                       |
| Adizatou Maiga                | SSE UNC/PAAR               |
|                               |                            |
| General Ould Meidou           | Gouverneur Taoudeni        |
| Zahidi Sibli                  | CMDDR                      |
| Clement Konate                | Ministere de la Solidarite |
| Mme Sy Fadimata Tapo          | MEF                        |
| Mouhamadou Z. Maiga           | MEF                        |
| Mme Sissoko Korotoumou Mariko | PARIIS                     |
|                               | PDAZAM                     |
| Sadio Cisse                   |                            |
| Koina Ag Ahmadou              | Gouverneur Tombouctou      |
| Sidi Mohamed Ichrach          | Gouverneur Kidal           |
| Boubacar Walbani              | WB                         |
| Denin Donou                   | WB                         |
| Daouda Maka                   | Gouverneur Menaka          |
| Habibatou Gologo              | WB                         |